NOTICE OF AVAILABILITY

REQUEST FOR PROPOSALS

BURNS AVENUE CONCEPT DEVELOPMENT

SJTPO is seeking a qualified firm to conduct concept development services for improvements along Burns Avenue. Burns Avenue is an approximately 2,500-foot long municipal roadway in southern City of Vineland that connects Main Road (CR 555) to Southwest Boulevard. Burns Avenue is largely underutilized due to its lack of shoulders and poor turning radii. The City of Vineland has expressed interest in widening this roadway and implementing other enhancements to improve safety, drainage, freight accessibility, and to provide another connection to the commercial center in southern Vineland. The purpose of this project is to provide consultant support for concept development, data collection, right-of-way analysis, cost estimates, environmental assessment, and related tasks necessary to advance improvements to Burns Avenue.

This work is included in the SJTPO FY 2018 Unified Planning Work Program (www.sjtpo.org/UPWP). Technical proposals must be prepared and submitted in accordance with the goals, requirements, format, and guidelines presented in the Request for Proposal (RFP) document.

The RFP is available today, Wednesday, May 3, 2017, and can be obtained from the SJTPO via our website www.sjtpo.org/RFP. As a courtesy, please email us at info@sjtpo.org letting us know if you have downloaded a copy of the RFP.

Proposals are to be received no later than 5:00 P.M., prevailing time, on Thursday, June 8, 2017. The SJTPO shall not be held responsible for timeliness of mail or messenger delivery. Submittals should be addressed to:

Andrew Tracy – Transportation Engineer
South Jersey Transportation Planning Organization
782 South Brewster Road, Unit B6
Vineland, New Jersey 08361

The contract with SJTPO will be executed via the South Jersey Transportation Authority (SJTA), the administrative host of the SJTPO. All provisions and requirements of the SJTA pertaining to contractual matters will be in effect. This project is funded by the Federal Highway Administration of the United States Department of Transportation.
REQUEST FOR PROPOSALS:

BURNS AVENUE
CONCEPT DEVELOPMENT

May 3, 2017
**TABLE OF CONTENTS**

I  **Introduction**
II  **Scope of Work**
III  **Consultant Selection**
IV  Disadvantaged Business Enterprise (DBE) and  
Emerging Small Business Enterprise Participation (ESBE)
V  **Equal Employment Opportunity Provision**
VI  **Insurance Requirements**

**EXHIBITS**

<table>
<thead>
<tr>
<th>Exhibit</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td><strong>Affirmative Action Language</strong></td>
</tr>
<tr>
<td>B</td>
<td><strong>Notice to All Bidders</strong></td>
</tr>
<tr>
<td>C</td>
<td><strong>Required Affirmative Action Evidence for Procurement, Professional, and Services Contracts</strong></td>
</tr>
<tr>
<td>D</td>
<td><strong>Sample Staffing Plans</strong></td>
</tr>
</tbody>
</table>

**NOTICE**

As some of our proposal requirements have changed, please read the entire Request for Proposals prior to submitting a project proposal. Proposals that have not addressed each requirement may be disqualified at SJTPO discretion.
I. INTRODUCTION

A. General

The South Jersey Transportation Planning Organization (SJTPO) is soliciting proposals from qualified firms, or groups of firms, to provide concept development services for improvements along Burns Avenue in the City of Vineland. This work is included in the SJTPO FY 2018 Unified Planning Work Program (www.sjtpo.org/UPWP). Technical proposals must be prepared and submitted in accordance with the goals, requirements, format, and guidelines presented in this RFP document.

The SJTPO is the designated Metropolitan Planning Organization for Atlantic, Cape May, Cumberland, and Salem Counties. As such, the SJTPO has responsibility or oversight for all federally funded surface transportation planning activities in the region.

B. Submission

Proposals are to be received no later than 5:00 P.M., prevailing time, on Thursday, June 8, 2017. The SJTPO shall not be held responsible for timeliness of mail or messenger delivery. Submittals should be addressed to:

Andrew Tracy – Transportation Engineer
South Jersey Transportation Planning Organization
782 South Brewster Road, Unit B6
Vineland, New Jersey 08361

Elements required in submission include:


2. Technical Proposal (five (5) hard copies and one (1) electronic copy)
   a. Narrative that reflects the requirements of the Scope of Work (see Section II)
      • A detailed approach to completing the work program
      • List and description of deliverables
      • Any issues or problems with requirements of the Scope
   b. Staffing Plan (see Exhibit D) without salary or other costs (a detailed description of the work team key staff and estimated hours required on the project), including:
      • Staff name (if appropriate, see Exhibit D)
• Company/organization
• Job title
• Person-hour requirements by task
• It should be clear which staff/firm(s) count towards the DBE/ESBE goal (see Section IV). In addition, the DBE/ESBE percentage should be clearly stated within this section.

c. **Project Schedule** – Indicating project milestones, deliverables, and key meetings using a Notice to Proceed as “Day 0.” Schedule should anticipate review time by other agencies and committees, but time allotments for work under the control of the consultant will be regarded as a commitment.

d. **Organizational Chart** of firm or firms with brief description of their role in the project

e. **Firm Profile** – Description of the firm's facilities, number of offices, employees in each office, any special equipment, and other factors, (knowledge, skills, etc.) that may affect the delivery of the required services.

f. **Work History** – List of similar work, including name and telephone number of the clients, and a full description of the services provided by the firm.

g. **Resumes** of key professional staff included in the Staffing Plan, organized by firm

h. **DBE/ESBE Certificates** (see Section IV)

i. **Equal Employment Opportunity Statement** (see Section V)

3. **Cost Proposal** *(one (1) hard copy and one (1) electronic copy in a sealed envelope, separate from the Technical Proposals)*

a. **Total Costs** of each task detailed in the scope of work.

b. **Breakdown of All Other Charges**, such as fringe benefit, overhead, profit, etc., yielding a total project cost.

c. **Staffing Plan (see Exhibit D)** with Dollar Values (a detailed description of the work team key staff and their estimated hours required on the project.)

   • Staff name (if appropriate, see Exhibit D)
   • Company/organization
   • Job title
   • Person-hour requirements by task
   • Hourly rates
   • It should be clear which staff or firm counts toward the DBE/ESBE goal (see Section IV). In addition, the DBE/ESBE percentage should be clearly stated within this section.

The SJTPO reserves the right to reject any submission for failure to adhere to these goals and requirements or to accept any submission, which in its judgment will best serve its interest. All submitting firms grant to the SJTPO a non-exclusive right to use, or cause others to use, the contents of the submission for any purpose. All submissions will become the sole property of SJTPO. Subconsultants, subcontractors, and joint ventures are permitted for the purposes of this submission.
C. Interpretations and Addenda

All questions, requests for interpretations and comments must be submitted in writing and received on or before Wednesday, May 17, 2017 and submitted to Andrew Tracy at the above address. Faxes (856-794-2549) and e-mails (info@sjtpo.org) are acceptable. Interpretations or clarifications in response to questions or comments received by prospective proposers will be posted on the SJTPO website. Only written clarifications from SJTPO will be binding; oral and other interpretations or clarifications will be without legal effect.

PLEASE CHECK THE SJTPO WEBSITE DURING THE RFP RESPONSE PERIOD FOR ADDENDA TO THE RFP, AND QUESTIONS AND ANSWERS.

D. Anticipated Consultant Selection Schedule

1. Questions about RFP Due Wednesday, May 17, 2017
2. Answers about RFP Published Friday, May 19, 2017
3. Proposal Due Date Thursday, June 8, 2017 by 5:00 pm
4. Policy Board Action Monday, July 24, 2017
5. Notice to Proceed On or about Tuesday, August 15, 2017
6. Project Completion Due Friday, March 30, 2018

E. Contracting

The contract with SJTPO will be executed via the South Jersey Transportation Authority (SJTA), the administrative host of the SJTPO. All provisions and requirements of the SJTA pertaining to contractual matters will be in effect. This project is funded by the Federal Highway Administration of the United States Department of Transportation.

All proposals must include a signed cover letter that indicates review and acceptance of SJTPO Standard Contract Agreement boilerplate, or enumerates proposed changes thereto: www.sjtpo.org/wp-content/uploads/2016/07/RFPSubcontractAgreement.pdf

II. SCOPE OF WORK

Proposals should explicitly address the full scope of the project as described within this section. SJTPO cannot ask firms for clarification if questions remain prior to scoring. Proposals, however, should detail any concerns which impact successful completion of the project as described herein or if additional innovations or alternative tasks are recommend to enhance the intended project scope.

A. Background

Burns Avenue is an approximately 2,500-foot long roadway in southern Vineland that connects Main Road (CR 555) to Southwest Boulevard (see Figure 1). Burns Avenue is a municipal roadway in the jurisdiction of the City of Vineland. The intersection of Burns Avenue and Main Road is signalized and in the jurisdiction of Cumberland County, while the intersection with Southwest Boulevard is unsignalized and in the jurisdiction of City of Vineland.
Burns Avenue is largely underutilized due to its lack of shoulders and poor turning radii. The City of Vineland has expressed interest in widening this roadway and implementing other enhancements to improve safety, drainage, freight accessibility, and to provide another connection to the commercial center in southern Vineland. The purpose of this project is to provide consultant support for concept development, data collection, right-of-way (ROW) analysis, cost estimates, environmental assessment, and related tasks necessary to advance the improvements to Burns Avenue.

**Figure 1: Burns Ave in southern Vineland, NJ**

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**B. Content**

**Task 1: Coordination**

In cooperation with SJTPO staff, the consultant shall be responsible for conducting meetings with project stakeholders, including SJTPO, City of Vineland, and Cumberland County. Meetings shall include, but are not limited to, a kick-off meeting and draft deliverable meeting when the draft final report is complete. Meetings will be held at Vineland City Hall. The consultant shall be responsible for the preparation of an agenda for the meetings and a summary of all meetings. A
brief summary of phone conversations discussing important tasks or issues related to the project may be requested.

Brief status updates shall be provided every two weeks to SJTPO’s project manager via email. The status updates should describe tasks completed in the past two weeks, upcoming tasks for the next four weeks, any delays that affect the schedule of the project, and any assistance that will be needed from stakeholders in the coming weeks.

| Task 1 Deliverables: Meeting minutes and progress updates (every two weeks) |

**Task 2: Data Collection**

The consultant shall conduct traffic counts along Burns Avenue. The counts may be conducted using Automatic Traffic Recorder (ATR) devices or an equivalent method. The count duration should be sufficient to estimate the roadway’s Average Daily Traffic (ADT). The counts shall include eastbound, westbound, and total volumes. The counts shall also include heavy vehicle classification. The traffic counting devices shall be placed at the eastern end of Burns Avenue, close to the intersection with Main Road, so that trucks accessing Riggins Oil are counted. Additionally, turning movement counts at each terminus shall be conducted for purposes of any proposed improvements to the intersections.

| Task 2 Deliverables: Traffic count data provided via Excel spreadsheet or .pdf document |

**Task 3: Right-of-Way Assessment**

The existing Burns Avenue right-of-way (ROW) is 33 feet wide, with a pavement width of 24 feet. The consultant shall verify the existing ROW and recommend an improved roadway cross-section, ROW width, and roadway configuration. The improved roadway shall include sidewalk on at least one side. The recommended centerline path and roadway configuration should result in the least possible conflict with existing properties. The results shall be summarized in a concept sketch.

The traffic count data collected in Task 2 may be used to recommend a shoulder width to accommodate the observed traffic volumes. The consultant shall also develop recommended turning radii to improve truck movements at the intersections at both termini.

The consultant shall identify parcels that would be impacted by the expanded ROW. The consultant shall identify potential complications, such as existing structures in the recommended ROW. A conceptual parcel map displaying all impacted parcels, potential conflicts and complications, and other relevant information shall be provided along with a supporting narrative.

The consultant shall conduct a utility impact assessment. At this time, the City of Vineland anticipates that all utility poles and fire hydrants on Burns Avenue will need to be relocated.

The consultant shall identify drainage problems to be addressed when Burns Avenue is advanced to the design phase. The consultant shall also review the crash history of Burns Avenue and
determine if the crash history should influence the roadway’s design. A crash diagram should be produced to illustrate the crash history; relevant crash history 2014-2016.

The results of the tasks outlined in Task 3 shall be summarized in a final report. A draft of the final report shall be provided to project stakeholders upon completion, with an opportunity for stakeholders to review the draft and provide comments before the report is finalized. The consultant shall be available for an in-person meeting to review and discuss the final report if requested by project stakeholders.

**Task 3 Deliverables:** ROW Assessment Final Report

**Task 4: Preliminary Cost Estimates**

Following approval of the ROW Assessment draft final report by project stakeholders, the consultant shall develop planning-level engineering and construction cost estimates for the recommended improvements. The cost estimates will assist the City of Vineland in requesting federal funding for future improvements. A cost estimate for the ROW purchases does not need to be provided.

**Task 4 Deliverables:** Engineering design and construction cost estimates

**Tasks 5: Categorical Exclusion Document (CED)**

The consultant shall prepare a CED covering the scope of the recommended improvements. The CED should be completed as much as possible given the project information available during concept development. The CED shall cover all expected phases of the project improvements: design, ROW, and construction. Sections of the CED that cannot yet be completed should be noted to project stakeholders.

**Task 5 Deliverables:** CED

**C. Schedule**

We anticipate a Notice to Proceed on or about Tuesday, August 15, 2017 with the anticipated project completion date of Friday, March 30, 2018.

**III. CONSULTANT SELECTION**

SJTPO’s consultant selection is a two-step, quality-based selection process. First, based on an assessment of the technical qualifications of responding firms, we will select a firm best suited to carry out the scope of work as outlined in our RFP. A review committee will evaluate each proposal and may recommend firms to present additional information and appear for interviews; or, the proposal may be the sole basis for the selection.
Second, SJTPO will negotiate a price with the selected firm. Negotiations and award of the contract will be to the firms that provide the most advantageous proposals. If we cannot negotiate an acceptable contract with the selected firm, negotiations will be terminated and SJTPO will initiate discussions with the second ranked firm.

As the selection of the firm is based solely on technical qualifications, the budget for the scope of work is not material to selecting the most qualified firm. SJTPO’s Unified Planning Work Program is publicly available through SJTPO’s website (www.sjtpo.org/UPWP), but should only be used to provide general budgetary information for work activities based on preliminary estimates.

**LATE PROPOSALS WILL NOT BE EVALUATED.**

The submission should be stapled or bound with no loose pages. The following criteria have been established to guide the evaluation of each consultant proposal with each criterion weighted as indicated below.

A. **Technical Proposal**

1. **Technical Approach** (Criterion weight: 40 percent)
   a. Demonstrate a clear understanding of the effort and products required.
   b. Explicit consideration of the features listed in Section II, *Scope of Work*.
   c. Innovations or efficiencies to be used in completing the project with descriptions of how they add value to the project.
   d. Demonstrate an ability to perform needed tasks and meet stated completion date.
   e. Quality, clarity, thoroughness in addressing required tasks and submission guidelines.
   f. Demonstrate the ability to complete project within the schedule stated in this document.

2. **Firm Qualifications** (Criterion weight: 20 percent)
   a. Demonstrate successful experience of the firm or team (particularly recent) on similar projects.
   b. Demonstrate expertise in specialized areas required for this project.
   c. Firm(s) references submitted with proposal.
   d. Availability of resources needed to successfully complete the project.

3. **Staff Qualifications** (Criterion weight: 25 percent)
   a. Staffing Plan demonstrates staff (particularly Project Manager) ability to successfully complete project.
   b. Resumes demonstrate staff (particularly Project Manager) experience successfully implementing similar projects.
   c. Location of office that will be performing the work on this project.

4. **DBE/ESBE Utilization** (Criterion weight: 15 percent)
a. DBE/ESBE firm must be explicitly identified. If a specific DBE/ESBE firm is not identified, a zero percent DBE/ESBE commitment will be assumed.

b. Staffing Plan clearly states the hours and specific tasks of DBE/ESBE staff as well as percent of total budget to be dedicated to DBE/ESBE firm(s). Do not provide dollar figures within the Technical Proposal, as those must be included within the separate Cost Proposal.

Federal and State goals for DBE/ESBE participation must be addressed explicitly in the proposal. This is satisfied by stating the percentage of total project cost devoted to DBE/ESBE firm involvement in the Technical Proposal. Do not provide dollar figures within the Technical Proposal, as those must be included within the separate Cost Proposal. See Section IV for definition of DBE/ESBE firms. Note: SJTPO utilizes the most recent NJDOT federally approved DBE/ESBE goal (effective 10/1/2016 through 9/30/2019), which is 12.44 percent.

The highest-ranking firms may be invited, at the option of SJTPO, to an interview to present relevant details of their proposals and introduce key staff.

B. Cost Proposal

The Technical Proposals must be accompanied by one (1) hard copy and one (1) electronic copy of the Cost Proposal in a separate, sealed envelope. The cost proposals must include a price and level of effort for the Scope of Work. All other charges, such as fringe benefit, overhead, profit, etc., must be identified, yielding a total project cost. Proposals and costs should address the full scope of the project as described within the RFP. Proposals, however, should detail any concerns which impact successful completion of the project as described herein or if additional innovations or alternative tasks are recommend to enhance the intended project scope. Cost proposals must include all tasks or alternatives discussed within the technical proposal. If applicable, multiple costs scenarios are acceptable.

SJTPO will review proposals based solely on the merit of the Technical Proposal and its adherence to the goals and requirements laid out in this RFP in conformity with the Brooks Act. Only after selection of a top proposal will the separate, sealed cost proposal be opened.

If an acceptable contract cannot be negotiated with the selected firm, negotiations will be terminated and SJTPO will initiate discussions with the second ranked firm. The consultant selection and negotiated contract are subject to approval by the U.S. Department of Transportation in accordance with its policies and procedures. The dollar and percentage participation of DBE/ESBE firms must be separately itemized in the cost proposal.

IV. DISADVANTAGED BUSINESS ENTERPRISE (DBE) AND EMERGING SMALL BUSINESS PARTICIPATION (ESBE)

A. General

Regulations of the Department of Transportation relative to Non-Discrimination in Federally assisted projects of the Department of Transportation (49 CFR Part 21), is made part of the
Agreement. In order to ensure The State of New Jersey Department of Transportation (NJDOT) achieves its federally mandated statewide DBE goal, SJTPO encourages the participation of Disadvantaged Business Enterprise (DBE) or Emerging Small Business Enterprise (ESBE), as defined below, in the performance of consultant contracts financed in whole or in part with federal funds.

1. **Disadvantaged Business Enterprise (DBE)** is defined in 49 CFR Part 26, as a small business concern (from Section 3 of the Small Business Act), which is:

   a. At least 51 percent owned by one or more 'socially and economically disadvantaged' individuals, or in the case of any publicly owned business, at least 51 percent of the stock of which is owned by one or more 'socially and economically disadvantaged' individuals, and

   b. Whose management and daily business operations are controlled by one or more of the 'socially and economically disadvantaged' individuals who own it.

'Socially and economically disadvantaged' is defined as individuals who are citizens of the United States (or lawfully permanent residents) and who are: "Black Americans," "Hispanic Americans," "Native Americans," "Asian-Pacific Americans," "Asian-Indian Americans," "Women" (regardless of race, ethnicity, or origin); or "Other" disadvantaged pursuant to Section 8 of the Small Business Act).

2. **Emerging Small Business Enterprise (ESBE)** is defined as a firm that has met the following criteria and obtained small business certification as an ESBE by The State of New Jersey Department of Transportation:

   a. A firm must meet the criteria for a small business as defined by the Small Business Administration in 13 CFR Part 121, which includes annual receipts from all revenues, including affiliate receipts which equates to the annual arithmetic average over the last 3 completed tax years, or by the number of employees.

   b. The small business must be owned by individuals who do not exceed the personal net worth criteria established in 49 CFR Part 26, which is $750,000. All appropriately certified DBEs fall into this definition due to their size.

B. **Policy**

The CONTRACTOR agrees that DBE/ESBE firms shall have the maximum opportunity to participate in the performance of contracts and subcontracts financed in whole or in part with Federal funds provided under this Agreement, the CONTRACTOR and its subcontractors shall not discriminate on the basis of race, color, national origin or sex in the award and performance of USDOT-assisted contracts in accordance with 49 CFR Part 21. DBE requirements of 49 CFR Part 23 applies to this agreement. The SJTPO strongly encourages the use of DBE/ESBEs in all of its contractual efforts.
C. Certified DBE/ESBE Firms

A list of certified ESBE firms is compiled and is effective for contracts on a per calendar year basis. Current guidance on DBE/ESBE is available on the website of the New Jersey Department of Transportation (www.state.nj.us/transportation/business/civilrights). Firms who wish to be considered for DBE/ESBE certification are encouraged to contact the NJDOT Office of Civil Rights directly for information on the certification process. Once a firm is certified, the federal portion of the dollar value of the contract or subcontract awarded to the DBE/ESBE is generally counted toward the applicable DBE/ESBE goal. If state matching and/or non-matching funds are also awarded to a DBE/ESBE, the total dollar value of the DBE/ESBE contract or subcontract may also be counted toward the applicable DBE/ESBE goal.

There are only two lists that count towards meeting this DBE/ESBE goal. Firms should check these sites PRIOR TO submitting a proposal.

1. New Jersey ESBE: http://50.62.131.238/Productions/NJDOT_ESBE/biz_esbe/
2. New Jersey DBE: http://www.njucp.net/

There are some certifications that have similar requirements, such as MBE, SBE, or any similar certifications in another state – THESE DO NOT COUNT for this goal.

D. Consultant Documentation

If applicable, the Consultant must demonstrate sufficient reasonable efforts to meet the DBE/ESBE contract goals. Additionally, SJTPO has a long-standing commitment to maximize business opportunities available to DBE/ESBE firms. The consultant’s contract is subject to all federal, state, and local laws, rules, and regulations, including but not limited to, non-discrimination in employment and affirmative action for equal employment opportunity. The consultant’s contract obligates the consultant to aggressively pursue DBE/ESBEs for participation in the performance of contracts and subcontracts financed in whole or in part with Federal funds. The consultant cannot discriminate on the basis of race, color, national origin, or sex in the award and performance of federally assisted contracts. The consultant contract specifies the DBE/ESBE goal and the DBE/ESBE participation rate for that contract, if applicable. The prime consultant contract must document, in writing, all of the steps that led to any selection of the DBE/ESBE firm(s). Prior to the award of a consultant contract, the consultant must demonstrate sufficient reasonable efforts to utilize DBE/ESBE firms. SJTPO utilizes the most recent NJDOT federally approved DBE/ESBE goal (effective 10/1/16 through 9/30/19), which is 12.44 percent.

If, at any time a firm intends to subcontract or modify any portion of the work already under contract, or intends to purchase material or lease equipment not contemplated during the original preparation of the cost proposal, the firm must notify SJTPO in writing. If, as a result of any subcontract, modification, purchase order, or lease, the actual DBE/ESBE or participation rate for the consultant’s contract is in danger of falling below the agreed upon DBE/ESBE participation, then a request must be made for a DBE/ESBE Goal Exemption Modification through SJTPO.
V. EQUAL EMPLOYMENT OPPORTUNITY PROVISION

A. Consultants and subconsultants shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of this contract.

B. All potential Consultants must demonstrate a commitment to the effective implementation of an affirmative action plan or policy on equal employment opportunity. The potential Consultant must insure equal employment opportunity to all persons and not discriminate against any employee or applicant for employment opportunity because of race, color, religion, sex, national origin, physical disability, mental disorder, ancestry, marital status, criminal record, or political beliefs. The Consultant must uphold and operate in compliance with Executive Order 11246 and as amended in Executive Order 11375, Titles VI and VII of the Civil Rights Act of 1964, the Equal Employment Opportunity Act of 1972, and the Fair Employment Practices Act.

C. In response to this Request for Qualifications/Request for Proposals, the Consultant should furnish a detailed statement relative to its Equal Employment Opportunity practices and any statistical employment information that it deems appropriate, relative to the composition of its work force or its subconsultants.

VI. INSURANCE REQUIREMENTS

A. The Consultant shall carry and maintain in full force and effect for the duration of this contract, and any supplement thereto, appropriate insurance. The Consultant shall submit to the SJTPO, a Certificate of Insurance indicating the existence of the coverage required. Policies shall be issued by an insurance company authorized to do business in the State of New Jersey; and approved by the SJTA.

B. Insurance similar to that required by the Consultant shall be provided by or on behalf of all subconsultants to cover its operation(s) performed under this contract, and include in all subcontracts. The Consultant shall not be issued the Notice to Proceed until evidence of the insurance coverage required has been received, reviewed, and accepted by the SJTPO.

C. The insurance coverage under such policy or policies shall not be less than specified herein.

1. Worker's Compensation and Employer's Liability:
   a. Each Accident $ 100,000
   b. Disease-Each Employer $ 100,000
   c. Disease Policy Limit $ 500,000

2. Comprehensive General Liability:
   a. Bodily Injury
      • Each Person $ 250,000
      • Each Occurrence $ 1,000,000
   b. Property Damage
      • Each Person $ 1,000,000
      • Aggregate $ 2,000,000
3. Comprehensive Automobile Liability:
   a. Bodily Injury
      • Each Person $500,000
      • Each Occurrence $1,000,000
   b. Property Damage
      • Each Occurrence $250,000

4. Professional Liability Insurance:
   a. Claims made/aggregate $1,000,000
EXHIBIT A

P.L. 1975, C. 127 (N.J.A.C. 17:27)
MANDATORY AFFIRMATIVE ACTION LANGUAGE

PROCUREMENT, PROFESSIONAL, AND SERVICES CONTRACTS

During the performance of this contract, the contractor agrees as follows:

The contractor or subcontractor, where applicable, will not discriminate against any employee or applicant for employment because of age, race, creed, color, national origin, ancestry, marital status, sex, affectional or sexual orientation. The contractor will take affirmative action to ensure that such applicants are recruited and employed, and that employees are treated during employment, without regard to their age, race, creed, color, national origin, ancestry, marital status, sex, affectional or sexual orientation. Such action shall include, but not be limited to the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided by the Public Agency Compliance Officer setting forth provisions of this nondiscrimination clause;

The contractor or subcontractor, where applicable will, in all solicitations or advertisements for employees placed by or on behalf of the contractor, state that all qualified applicants will receive consideration for employment without regard to age, race, creed, color, national origin, ancestry, marital status, sex, affectional or sexual orientation;

The contractor or subcontractor, where applicable, will send to each labor union or representative or workers with which it has a collective bargaining agreement or other contract or understanding, a notice, to be provided by the agency contracting officer advising the labor union or workers' representative of the contractor's commitments under this act and shall post copies of the notice in conspicuous places available to employees and applicants for employment;

The contractor or subcontractor; where applicable, agrees to comply with the regulations promulgated by the Treasurer pursuant to P.L. 1975, c. 127, as amended and supplemented from time to time and the Americans with Disabilities Act;

The contractor or subcontractor agrees to attempt in good faith to employ minority and female workers consistent with the applicable county employment goals prescribed by N.J.A.C. 17:27-5.2 promulgated by the Treasurer pursuant to P.L. 1975, c. 127, as amended and supplemented from time to time or in accordance with a binding determination of the applicable county employment goals determined by the Affirmative Action Office pursuant to N.J.A.C. 17:27-5.2 promulgated by the Treasurer pursuant to P.L. 1975, c. 127, as amended and supplemented from time to time;

The contractor or subcontractor agrees to inform in writing appropriate recruitment agencies in the area, including employment agencies, placement bureaus, colleges, universities, labor unions, that it does not discriminate on the basis of age, creed, color, national origin, ancestry, marital status, sex, affectional or sexual orientation, and that it will discontinue the use of any recruitment agency which engages in direct or indirect discriminatory practices;
The contractor or subcontractor agrees to revise any of its testing procedures, if necessary, to assure that all personnel testing conforms with the principles of job-related testing, as established by the statutes and court decisions of the State of New Jersey and as established by applicable Federal law and applicable Federal court decisions;

The contractor or subcontractor agrees to review all procedures relating to transfer, upgrading, downgrading and layoff to ensure that all such actions are taken without regard to age, creed, color, national origin, ancestry, marital status, sex, affectional or sexual orientation, and conform with the applicable employment goals, consistent with the statutes and court decisions of the State of New Jersey, and applicable Federal law and applicable Federal court decisions; and

The contractor and its subcontractors shall furnish such reports or other documents to the Affirmative Action Office as may be requested by the office from time to time in order to carry out the purpose of these regulations, and public agencies shall furnish such information as may be requested by the Affirmative Action Office for conducting a compliance investigation pursuant to Subchapter 10 of the Administrative Code (NJAC 17:27).
EXHIBIT B

NOTICE TO ALL BIDDERS
SET-OFF FOR STATE TAX

Please be advised that, pursuant to P.L. 1995, c.159, effective January 1, 1996, and notwithstanding any provision of the law to the contrary, whenever any taxpayer, partnership or S corporation under contract to provide goods or services or construction projects to the State of New Jersey or its agencies or instrumentalities, including the legislative and judicial branches of State government, is entitled to payment for those goods or services at the same time a taxpayer, partner or shareholder of that entity is indebted for any State tax, the Director of the Division of Taxation shall seek to set off that taxpayer's or shareholder's share of the payment due the taxpayer, partnership or S corporation. The amount set off shall not allow for the deduction of any expenses or other deductions, which might be attributable to the taxpayer, partner, or shareholder subject to set-off under this act.

The Director of the Division of Taxation shall give notice of the set-off to the taxpayer and provide an opportunity for a hearing within 30 days of such notice under the procedures for protests established under R.S. 54:49-18. No requests for conference, protest, or subsequent appeal to the Tax Court from any protest under this section shall stay the collection of the indebtedness. Interest that may be payable by the State, pursuant to P.L. 1987, c.184 (c.52:32-32 et seq.), to the taxpayer shall be stayed.
EXHIBIT C

REQUIRED AFFIRMATIVE ACTION EVIDENCE FOR PROCUREMENT, PROFESSIONAL AND SERVICES CONTRACTS

All successful vendors must submit one of the following within seven (7) days of the notice of intent to award:

1. A photocopy of their Federal Letter of Affirmative Action Plan Approval; OR
2. A photocopy of their Certificate of Employee Information Report; OR

PLEASE COMPLETE THE FOLLOWING QUESTIONNAIRE AS PART OF THE BID PACKAGE IN THE EVENT THAT YOU OR YOUR FIRM IS AWARDED THIS CONTRACT.

   Yes______ No______

2. Our company has a Certificate of Employee Information Report.
   Yes______ No______

3. Our company has neither of the above. Please send Form #AA302 (AFFIRMATIVE ACTION EMPLOYEE INFORMATION REPORT) ________Check here

NOTE: This form will be sent only if your company is awarded the bid.

I certify that the above information is correct to the best of my knowledge.

NAME: _____________________________________________________________________
(Please type or print)

SIGNATURE: _____________________________________________________________________

TITLE: _____________________________________________________________________

DATE: _________________________________

PHONE: _________________________________

FAX _________________________________
### SAMPLE STAFFING PLAN IN TECHNICAL PROPOSAL

(Do NOT include any cost information in your Technical Proposal)

<table>
<thead>
<tr>
<th>Staff Name</th>
<th>Title</th>
<th>Hours per Task</th>
<th>Total Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>First task</td>
<td>Second task</td>
</tr>
<tr>
<td>[Name]</td>
<td>Project Manager</td>
<td>25</td>
<td>0</td>
</tr>
<tr>
<td>[Name]</td>
<td>Planner 1</td>
<td>5</td>
<td>0</td>
</tr>
<tr>
<td><strong>Company 1 Subtotal</strong></td>
<td></td>
<td>30</td>
<td>0</td>
</tr>
<tr>
<td>[Name]</td>
<td>Technician 1</td>
<td>0</td>
<td>8</td>
</tr>
<tr>
<td>[Name]</td>
<td>Technician 2</td>
<td>0</td>
<td>6</td>
</tr>
<tr>
<td><strong>Company 2 (DBE Firm) Subtotal</strong></td>
<td></td>
<td>0</td>
<td>14</td>
</tr>
<tr>
<td><strong>Sub-Total Hours</strong></td>
<td></td>
<td>30</td>
<td>14</td>
</tr>
</tbody>
</table>

* Staff Name should generally be included; however, staff title may be substituted, where appropriate

### STAFFING PLAN IN COST PROPOSAL

A Staffing Plan identical to the one in the Technical Proposal should also be included in the Cost Proposal. However, in the Cost Proposal, the Staffing Plan should include billable rates and cost totals for each staff member and company.

**Note:** All titles, numbers, number of companies, etc. used in this table are illustrative only. The table is only used to show the types of information required in each Staffing Plan. Format may differ from the table shown above as long as it includes, at a minimum, the information shown above. Do **not** include any cost information in your Technical Proposal.